

	Role	Description of Interest	Relevan	t Dates	
Name			From	То	Comments
Chairman and N	on-Executive Board N	Members			
Gillian Norton	Chairman	Deputy Lieutenant (DL) Greater London Lieutenancy Representative DL for Richmond	October 2016	Present	
Ann Beasley	NED, Deputy Chairman, Chair of the Finance and Investment Committee	ACAS Independent Financial Adviser ACAS Audit Committee Member	December 2017	Present	Remunerated
Ann Beasley	NED, Deputy Chairman, Chair of the Finance and Investment Committee	Florence Nightingale Foundation, Mentor	April 2018	Present	Non remunerated
Ann Beasley	NED, Deputy Chairman, Chair of the Finance and Investment Committee	South West London and St George's mental Health NHS Trust, Chair	1 October 2018	Present	Remunerated
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Member, Advisory Board: Healthcare Market News (monthly publication)	2015	Present	



			Relevant Dates		
Name	Role	Description of Interest	From	То	Comments
Chairman and No	on-Executive Board	Members			
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Member, Advisory Board: Cielo Healthcare (Milwaukee, USA)	2015	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Member, Health Leaders Panel: Nuffield Trust	2014	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Trustee: ReSurge Africa (medical charity)	2015	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	External Advisor: Schoen Klinik (German provider of mental health and surgical services)	2018	Present	



			Releva	ant Dates	
Name	Role	Description of Interest	From	То	Comments
Chairman and No	on-Executive Board I	Members			
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	External Advisor: Imperial College, in relation to potential academic/research-led medical & technology developments/collaborations on the new White City campus	2016	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Independent Advisor to the Inquiry into Issues raised by Patterson	2018	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Chairman of NHS professionals Limited (provider of managed staff services to the NHS	2018	Present	
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Chairman and shareholder: Eden Futures (supported living provider)	2016	Present	



			Relevant Date	S	
Name	Role	Description of Interest	From	То	Comments
Chairman and No	on-Executive Board M	embers			
Stephen Collier	Non-Executive Director & Workforce and Education Committee Chair	Chairman and shareholder: Cornerstone Healthcare group (dementia care provider)	2018	Present	
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Board Governor: Kingston University	November 2015	Present	
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Principal: St George's, University of London	November 2015	Present	
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Visiting Professor: Lee Kong Chian School of Medicine in Singapore	January 2010	Present	
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Honorary Consultant: Imperial College London	November 2011	Present	



			Relevan	nt Dates						
Name Role	Role	Description of Interest	From	То	Comments					
Chairman and N	Chairman and Non-Executive Board Members									
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Chair: Medical Schools Council	August 2016	July 2019						
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Trustee: Medical Schools Council Assessment Alliance	2013	Present						
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Trustee: Medical Schools Council Assessment Alliance	2013	Present						
Jenny Higham	Non-Executive Director (St George's University of London University Representative)	Collaboration for Leadership in Applied Health Research and Care (CLAHRC) Non- remunerated Board Member	2017	Present						



			Relevar	nt Dates	
Name	Role	Description of Interest	From	То	Comments
Chairman and No	on-Executive Board M	embers			
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Chairman National Clinical Improvement Programme/Getting it Right First Time Board member: Overseeing the development of the National Clinical Improvement Programme within NHS Improvement (NHSI) and the Getting it Right First Time (GIRFT) programme.	May 2018	May 2020	One day per week- remunerated



		Description of Interest	Relevan	t Dates	
Name	Role		From	То	Comments
Chairman and	Non-Executive Board M	embers			
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Consultant: TSALYS Medical Technology start- up company: Advisor to company and minimal shareholder.	2017	Present	Ad Hoc commitment. Remunerated
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Senior Clinical Advisor, Secretary of State for Health	September 2015	July 2018	Was regular advisor to Rt. Honourable Jeremy Hunt MP I-2 days per week. Remunerated
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Emeritus Professor, Queen Mary's University	August 2017	Present	Titular- Non remunerated
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Non-Executive Director Private Healthcare Information Network (PHIN)	2015	Present	Approx. 1 day per month remunerated



		Description of Interest	Relevar	nt Dates						
Name	Role		From	То	Comments					
Chairman and	Chairman and Non-Executive Board Members									
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	President, Bowel & Cancer Research	2011	Present	Titular- non remunerated					
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Chairman of Panel, Gross Negligence Manslaughter in Healthcare review. Chaired panel and was author of report.	6 February 2018	30 June 2018	Remunerated					
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Chairman, Steering Committee National Institute for Health Research (INHR) Diagnostic Evidence Co- operative, Leeds: Chairs meetings of the committee	March 2018	Present	Non remunerated					
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Trustee Patient Safety Watch	2019	Present	Non remunerated					



		Description of Interest	Relevan	t Dates	
Name	Role		From	То	Comments
Chairman and N	on-Executive Board M	embers		•	
Sir Norman Williams	Non-Executive Director, Chair Quality and Safety Committee, Senior independent Director	Chairman Royal College of Surgeons of England Honours Committee	2018	Present	Non remunerated
Sarah Wilton	Non-Executive Director and Audit Committee Chair	Non-Executive Director, and Audit and Risk Committee Chair - Capita Managing Agency Limited	2004	Present	
Sarah Wilton	Non-Executive Director and Audit Committee Chair	Non-Executive Director, and Audit and Risk Committee Chair - Hampden Members' Agencies Limited	2008	Present	
Sarah Wilton	Non-Executive Director and Audit Committee Chair	Trustee and Vice Chair - Paul's Cancer Support Centre	1995	Present	
Sarah Wilton	Non-Executive Director and Audit Committee Chair	Magistrate - South West London Magistrates Court and Central London Family Court	2005	Present	
Timothy Wright	Non-Executive Director	Owner/Director, Isotate Consulting Limited	January 2013	Present	IT advisory and consulting services to private and public sector clients (none of whom are in the healthcare sector)
Timothy Wright	Non-Executive Director	Trustee, St George's Hospital Charity	19 January 2018	Present	



			Relevar	nt Dates	
Name	Role	Description of Interest	From	То	Comments
Executive Board	Members				
Jacqueline Totterdell	Chief Executive	Partner, NHS Interim Management and Support	2005	Present	
Avinderjit (Avey) Bhatia	Chief Nurse and Director of Infection Prevention and Control	None			
Harbhajan Brar	Director of Human Relations and Organisational Development	Ethics Committee Member, Institute for Arts in Therapy and Education (IATE)	1 May 2018	Present	Ad-hoc role
Andrew Grimshaw	Chief Finance Officer	None			
Dr Richard Jennings	Medical Director from December 2018	None			



			Releva	ant Dates	
Name	Role	Description of Interest	From	То	Comments
Non-Voting Boa	ard Members				
James Friend	Executive Director of Delivery, Efficiency & Transformation	Special Advisor to Secretary of State, Department of Health	2016	2017	Remunerated Requirements of Civil Service code expires on April 2019
James Friend	Executive Director of Delivery, Efficiency & Transformation	Trustee, Carrie's Home Foundation	2018	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Trustee, Westcott Sports Club	2018	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Council Liaison Officer, Mole Valley Conservative Association	2017	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Member Hut Management Committee, Westcott	2012	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Trustee, Westcott Village Association	2010	Present	Non-remunerated



			Relevar	nt Dates	
Name	Role	Description of Interest	From	То	Comments
Non-Voting Boa	ard Members				
James Friend	Executive Director of Delivery, Efficiency & Transformation	District Councillor Westcott, Mole Valley District Council	2008	Present	Member of Audit Committee, Chair of Development Control Committee Remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Church Warden, St John's The Evangelist, Wotton	2004	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Volunteer, Radioway	1994	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Associate Member, Association of Corporate Treasurers	1998	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Member Westcott Cricket Club	1996	Present	Non-remunerated
James Friend	Executive Director of Delivery, Efficiency & Transformation	Member Chartered Institute of Bankers	1996	Present	Non-remunerated



Name	Role	Description of Interest	Relevant Dates		
			From	То	Comments
Non-Voting Board Members					
James Friend	Executive Director of Delivery, Efficiency & Transformation	Member, National Trust	1992	Present	Non-remunerated
Kevin Howell	Director of Estates and Facilities	None			
Stephen Jones	Director of Corporate Affairs	Wife is a senior manager at NHS England	5.3.18	Present	
Suzanne Marsello	Director of Strategy	None			
Ellis Pullinger	Chief Operating Officer	None			