

BECOMING A FOUNDATION TRUST CONSULTATION DOCUMENT



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FOREWORD

FROM THE CHAIR AND CHIEF EXECUTIVE

St George's Healthcare NHS Trust is proudly a centre of excellence for many healthcare services, such as major trauma, cardiology, stroke and paediatric surgery, and services across the organisation are developing their staff, researching better ways to tackle health conditions and applying this learning to their environment to improve their healthcare provision.

Becoming an NHS Foundation Trust is the next great challenge for St George's. Foundation Trusts are still part of the NHS and are free at the point of use but they have more freedom and control over their own affairs than NHS trusts. Foundation Trust status will therefore strengthen the opportunities for St George's to develop healthcare that offers the greatest impact for patients.

Foundation Trusts are set up in a way that makes them answerable to the areas they serve. This means that our public, patients and staff will have a key role to play as we plan to develop our services.

In becoming a Foundation Trust St George's Healthcare will become a membership organisation made up of staff, patients and the local population. Members have the right to elect the Council of Governors and, if they choose, stand for election as a Governor. The Council of Governors will appoint our independent auditors, advise the board of directors on priorities for service improvement, hold the trust to account and help ensure that the trust stays true to the core NHS values and principles. Members can make a real difference by helping us make the right decisions on our plans and developments, and help us to develop services that benefit our patients and the local community.

Apart from increased local involvement and accountability, Foundation Trusts also have greater control over their finances. For St George's this will mean more freedom to decide how to invest in services that will best meet the needs the people who use them.

Since we last went to consultation in 2010 we have been working very hard to make sure the organisation is fully prepared to become a Foundation Trust. We have worked hard to improve and maintain an excellent standard of care across our services. We have maintained strong financial performance, having recorded a surplus in each of the last five years and paid our outstanding debt. In 2010 we successfully integrated with Community Services Wandsworth and now provide community healthcare to people throughout the borough. This has allowed us to develop more seamless healthcare for those moving out of hospital back into their communities, and keep more people out of hospital by caring for them at home.

We will continue to build on the excellent work of the previous few years. Staff across the organisation, whose dedication and hard work is what makes St George's such a great institution, are focused on improvement and delivering productive, high quality, compassionate healthcare.

In our new ten year strategy, we outline our ambitious plans to improve health services in south west London by investing in our facilities, developing our staff, and focusing on research and education to keep us at the forefront of healthcare for years to come.

It is enormously important for us to hear your views on our proposals for how the organisation will work when we become a Foundation Trust. We will carefully consider your feedback and make any

necessary changes to our proposals before we submit our final application. We would be very grateful for your thoughts and you can provide them in a variety of ways, including filling out the questionnaire included in this document.

We strongly believe that becoming a Foundation Trust will result in real benefits for patients, staff and our community. Please let us know what you think.



A handwritten signature in black ink that reads "C Smallwood". The signature is written in a cursive, flowing style.

Christopher Smallwood
Chair



A handwritten signature in black ink that reads "Miles Scott". The signature is written in a cursive, flowing style.

Miles Scott
Chief executive

ABOUT THIS CONSULTATION

Over the last few years we have been busy working with our staff, patients, the communities we serve and our health, social care and education partners to help us develop our vision for the future, our plans for becoming a Foundation Trust and how we will be governed.

This is our second consultation about becoming a Foundation Trust. Following our first consultation in 2010, we decided that the time wasn't right to apply for Foundation Trust status. Now we think the time is right. Our clinical performance and financial management have been very strong for a number of years and the historic debt we still had in 2010 has now been fully paid off.

St George's Healthcare in 2012 is also very different compared to when we consulted in 2010. We have been operating successfully as a fully integrated community and acute healthcare provider for more than two years since we merged with community services in Wandsworth. We are now providing a much wider range of services to a much wider range of patients in a much wider range of locations. It is very important that we take this into consideration in our application, as we want to make sure that our application fully reflects the communities and staff who use and deliver our services.

Your views are very important to us. Throughout this document you will find questions about specific issues. You can also find these questions in the feedback form at back of the document, and on our website. We would like you to think about these issues and feedback your thoughts to us to help us finalise our plans.

At the end of the consultation, after considering all the responses, we will feed them into the formal application we make to become an NHS Foundation Trust

Our timetable for consultation

The public consultation period runs for 12 weeks from Friday 1st February 2013, ending Friday 26th April 2013.

Talk to us

In the coming weeks, as well as seeking your views through this document, we hope to meet with a wide range of individuals and groups, from members of the public to community group representatives and other healthcare organisations, to discuss our plans.

We are running the following public events where you will be able to hear more about our plans and ask us questions:

Monday 11th February. 13.00 – 14.00hrs

Michael Heron Lecture Theatre, 1st Floor Grosvenor Wing, St George's Hospital, Tooting

Tuesday 19th February. 18.00 – 19.00hrs

Barnes and Richmond rooms, Queen Mary's Hospital, Roehampton

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You can also drop into our membership office, Ground floor, Grosvenor Wing, 09.00 – 17.00hrs, Monday to Friday, throughout the consultation period.



If you would like someone to come along to your community or patient group to tell you more about the consultation and what becoming a Foundation Trust means to you, please do not hesitate to call our membership office on 020 8266 6132 so that we can arrange to meet.

To respond to this consultation

Please use the enclosed questionnaire to respond directly to the questions we have asked as part of this consultation. Simply complete and tear off the form on page 24, fold and stick it along the gum line and return it to us in the post – the postage is already paid and the address is printed for you.

Membership Office

FREEPOST RSGZ-UJJH-THEB
Ground floor, Grosvenor Wing
St George's Hospital
Blackshaw Road
London
SW17 0QT

You can also email consultation@stgeorges.nhs.uk or call 020 8266 6132 to talk about this consultation and send us your thoughts.

Using your feedback

The responses we receive to this consultation are vital to us. Everything you tell us will help shape our plans for the future and refine our governance proposals for when we submit our final application to Monitor, the regulator for Foundation Trusts, to be authorised as an NHS Foundation Trust.

We might not be able to make all the changes that people suggest, but we will consider every piece of feedback carefully and with an open mind. At the end of the consultation period we will produce a summary of all the responses we received and the changes we have made to our proposals as a result. This will be published on our website and presented to our trust Board. We will also provide you with a copy if you ask for it.

ABOUT ST GEORGE'S HEALTHCARE NHS TRUST

With nearly 8,000 dedicated staff caring for patients around the clock, we are the largest healthcare provider in south west London, and one of the largest trusts in the country.

Our main site, St George's Hospital in Tooting - one of the country's principal teaching hospitals - is shared with St George's, University of London, which trains medical students and carries out advanced medical research. St George's Hospital also hosts the St George's, University of London and Kingston University Faculty of Health and Social Care Sciences, which is responsible for training a wide range of healthcare professionals from across the region.

As well as acute hospital services, we provide a wide variety of specialist care and a full range of community services to patients of all ages. These services are provided from Queen Mary's Hospital, Roehampton, one of the largest community hospitals in the country and home to the world famous Douglas Bader amputee rehabilitation centre, and health centres across Wandsworth, GP surgeries and in patients' own homes. We are also responsible for providing and coordinating health services at Wandsworth Prison.

The trust is both a local provider of services (to about 420,000 residents in Wandsworth and Merton) and a regional and national provider of tertiary and specialist services, such as cardiothoracic medicine and surgery, neurosciences and renal transplantation, to south west London, Surrey and beyond (about 2.3 million people).

We also provide care for patients from a larger catchment area in south east England, for specialties such as complex pelvic trauma. Other services treat patients from all over the country, such as family HIV care and bone marrow transplantation for non-cancer diseases. We also provide a nationwide state-of-the-art endoscopy training centre.

A number of our services are members of established clinical networks which bring together doctors, nurses and other clinicians from a range of healthcare providers working to improve the quality of services for patients. These include the South London Cardiac and Stroke Network and the South West London and Surrey Trauma Network, for which St George's Hospital is the designated heart attack centre, hyper-acute stroke unit and major trauma centre.

We aim to be the provider of choice for all of our patients, whether they are local people or from outside south west London receiving our specialist services.



ABOUT FOUNDATION TRUSTS

Foundation Trusts are firmly part of the NHS and subject to NHS standards, performance ratings and systems of inspection. They are still part of the NHS so therefore are free at the point of use.

However, Foundation Trusts are different from existing NHS trusts in the following ways:

- Foundation Trusts are independent legal entities - public benefit corporations
- Foundation Trusts have different governance arrangements to NHS trusts as they are accountable to local people, who can become members and Governors
- Foundation Trusts are set free from central government control and are not performance managed by health authorities in the same way that NHS trusts are. As self-standing, self-governing organisations, Foundation Trusts are free to determine their own future
- Foundation Trusts are not run for profit but do have more financial freedom to raise capital funds from both the public and private sectors. They can also retain financial surpluses to invest in the delivery of new NHS services, whereas NHS trusts have to return their surpluses to the Treasury
- Foundation Trusts are regulated by Monitor, rather than the Department of Health

Why do we want to become a Foundation Trust?

Becoming a Foundation Trust is a crucial step in achieving our vision to be recognised as an excellent integrated acute and community care provider and a comprehensive specialist health provider for south west London, Surrey and beyond with thriving programmes of education and research.

Foundation Trust status will demonstrate that our healthcare meets the highest standards of quality and that the trust is a well-governed organisation.

It will also give us greater financial freedom to develop and improve facilities and services that our patients, staff and local community tell us they need.

We know from other NHS trusts who have made the transition to Foundation Trust status that the greater freedom to plan and develop our services based on what our patients need and to manage our own finances will allow us to build on our successes and make further significant improvements. This will ensure that:

- We see patients quickly and efficiently
 - We can provide services that are as safe as possible
 - Patients have a good experience of our healthcare
 - We make best use of research and education to enhance our understanding of healthcare and develop a workforce which is highly skilled
 - We develop our facilities and equipment to provide an environment which is fit for purpose and gives patients confidence
-

What do we have to do to become a Foundation Trust?

We have to apply for a licence to operate as a Foundation Trust. As part of that application we have to write a plan, called an integrated business plan, which shows what we are going to do to improve and develop our healthcare services.

We will have to put a strong case forward to show that:

- Our finances are well managed
- Our risk of failure is low
- Our services are high quality
- We can attract a representative membership and show how we will involve them
- We have enough staff in the right areas to deliver the services we currently provide and to develop services in the future

We also have to consult widely with patients, the public, our partners, local authorities and wider communities to ask their opinions on our plans to become a Foundation Trust and how we will develop our healthcare in the future. This document will give you the chance to have your say and tell us what you think.



OUR MISSION, VISION AND PRIORITIES

In November 2012 we agreed a ten year strategy which sets out the way we want to work and the things we want to achieve for healthcare provision in south west London over the next ten years. We developed this strategy and our aims and values over a nine month period following detailed discussion with our staff, patients and partners.

Our mission (our purpose) is to provide excellent clinical care, education and research to improve the health of the populations we serve.

Our vision (what we want to be) is to become an excellent integrated care provider and a comprehensive specialist centre for south west London, Surrey and beyond with thriving programmes of education and research.

Our priorities

- **Redesign care pathways to keep more people out of hospital**

We will play a key role in keeping people healthy and well at home by working with our partners in primary and social care and the charity and voluntary sector. This ranges from keeping people healthy for as long as possible to enabling those with a health condition to live as independently as possible.

- **Redesign and reconfigure our local hospital services to provide higher quality care**

We need to improve the way in which we provide our local hospital services from planned surgery through to discharge planning. We will work with other NHS trusts in south west London to ensure the highest quality, sustainable configuration of clinical services.

- **Consolidate and expand our key specialist services**

We will work to ensure that south west London continues to have access to a comprehensive range of specialist services available locally at St George's Hospital.

- **Provide excellent and innovative education to improve patient safety, experience and outcomes**

We will build on our strong history as a teaching institute and our partnerships with St George's, University of London, and Kingston University to provide excellent education and develop the healthcare professionals of the future.

- **Drive research and innovation through our clinical services**

We will strengthen our approach to research programmes, making research a part of the trust's core business so that we can advance our understanding of healthcare provision and apply this knowledge to improve patient care.

- **Improve productivity, the environment and systems to enable excellent care**

There are some changes that we need to make to our systems and processes, such as investment in our IT system, to ensure we are able to continue to provide the highest quality care. We will also look to make major improvements to our buildings and facilities.

- **Develop a highly skilled and motivated workforce championing our values**

Services cannot be delivered without our staff and we will continue to invest in our staff to ensure that they have the right skills, and are engaged and motivated to provide consistently excellent services.

If you are interested in reading more about our ten year strategy, you can visit the *About us* section of our website www.stgeorges.nhs.uk where we have published all the detail behind our vision and priorities and how we worked with our staff, patients and other stakeholders to determine them.

Our values Our four organisational values represent the way we approach our healthcare provision and we aim to always keep these at the heart of what we do.

excellent

- Look after our patients as we would like to be looked after ourselves
- Set ourselves high standards and be open to new ideas
- Be professional in our approach and in our appearance
- Promote and share best practice

responsible

- Have patient safety as our prime consideration
- Be responsible for ensuring good patient experience
- Use resources wisely
- Challenge poor behaviour in others
- Learn from experience including our mistakes
- Say sorry when things go wrong

Question 1

Do you agree with the priorities we have set to help us achieve our vision?

kind

- Anticipate and respond to patients' and carers' concerns and worries
- Support each other under pressure and consider the impact of our actions on others
- Help people find their way if they look unsure or lost
- Smile, listen and be friendly

respectful

- Keep patients, families and carers involved and informed
- Protect patients' dignity and confidentiality
- Wear our name badges, introduce ourselves and address people in a professional manner
- Respect colleagues' roles in patient care and experience
- Value and understand the diversity of those around us

MEMBERSHIP PROPOSALS

Foundation Trusts are membership organisations. We are offering all those who have an interest in or connection to the trust the opportunity to become a member of St George's.

Becoming a member is free and demonstrates that you:

- Support us
- Believe in our values (Kind, Excellent, Responsible, Respectful)
- Care about the services we provide
- Want to hear more from us and celebrate our success

Members will:

- Receive regular news and information from the trust
- Receive invitations to exclusive events and seminars
- Be entitled to vote for and elect the Council of Governors
- Be able to stand for election to the Council of Governors

We expect to attract a membership which is both representative of our diverse local community and which can reflect the needs of our specialist patients from outside our immediate catchment area. Our membership will include patients, local residents and other members of the public, as well as our staff.

We already have around 12,000 members (Jan 2013). More than 5,000 of these are members of the public, with the rest being members of staff.

As we become a Foundation Trust we will establish a Council of Governors, who will engage with the membership and represent members' views as they advise our Board of Directors. The Council of Governors will be made up of a majority of public Governors elected by the membership, as well as elected staff Governors and appointed Governors from among our stakeholders.

It's easy to become a member.
You can sign up by:

- Visiting www.stgeorges.nhs.uk
- Emailing members@stgeorges.nhs.uk
- Calling 020 8266 6132

Membership constituencies

We are proposing to establish membership constituencies for the following:

- Public – any patient or member of the public
- Staff – people who work for or on behalf of St George's Healthcare NHS Trust

Public

As a Foundation Trust, we will be required to have at least one public constituency. We propose to create four public constituencies:

- A **Wandsworth constituency** – for public members from the London Borough of Wandsworth
- A **Lambeth constituency** – for public members from the London Borough of Lambeth
- A **Merton constituency** – for public members from the London Borough of Merton
- A **Regional constituency** – for all other public members

Our public constituencies will include patients, volunteers, members of our local community and people from outside of south west London.

We provide local services to around 420,000 residents in Wandsworth and Merton and tertiary and specialist services to south west London, Surrey and beyond (about 2.3 million people).

Our ambition is to recruit a membership which is as inclusive as possible and representative both of our diverse local population and those receiving our specialist services.

We invite any member of the public to become a member. Each member will be allocated to the constituency that corresponds with the address they use when they register as a member. We believe that these proposals will achieve a proportional membership of both local people and those from further afield.

Public members will be eligible to stand for election to represent their constituency on the Council of Governors.

We propose to have 15 Governors elected from our public constituencies, as follows:

- Four Governors from the Wandsworth constituency
- One Governor from the Lambeth constituency
- Four Governors from the Merton constituency
- Six Governors from the Regional constituency

These Governors will all be elected by our public members. Public members will be eligible to vote for candidates standing for election to the Council of Governors from their constituency.

Staff constituency

Our staff are our greatest asset and should play a strong role as part of our membership and on our Council of Governors. Members from this category will be able to stand as Governors.

All staff members on permanent contracts, or on fixed term contracts of 12 months or more, will automatically become members unless they formally tell us that they do not wish to.

A proportion of staff at St George's work on our behalf through our service partners. Although not directly employed by the trust, these staff provide integral services to our patients, such as transport, catering and cleaning. We propose to invite these staff to opt in to our staff membership.

We propose that four Governors will be elected from our staff constituency, as follows:

- One Governor from among medical and dental staff
- One Governor from among nursing and midwifery staff
- One Governor from among allied health professionals and other clinical and technical staff
- One Governor from among non-clinical staff (including the staff of our service partners)

Question 2

Do you agree with our plans for public membership?

Question 3

Do you agree with our plans for public constituencies?

Membership age

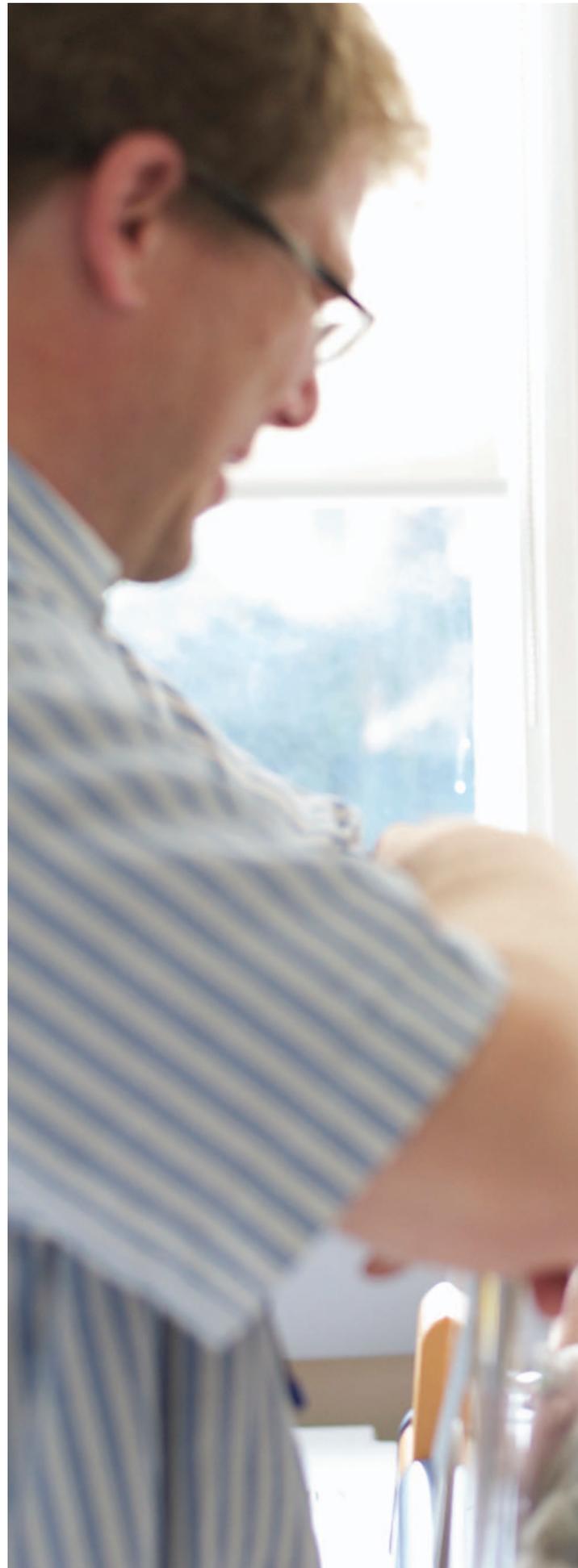
We provide high quality specialist childrens' and young people's services. We are committed to encouraging as many young people as possible to become members and ensuring that their views are fully represented at the Council of Governors.

We propose that the minimum age for membership will be 14 years of age. All members will have the right to vote during elections.

In line with current practice in other Foundation Trusts (and particularly those who are major providers of children's services), we propose that the minimum age to stand for election as a Governor will be 16 years of age.

A younger persons' forum will be established under the ownership of the Council of Governors, through which their views will be represented to the Council via a nominated Governor.

Our proposals take account of the difficulties which are inherent in having younger members taking on the role of Governors, such as youth mobility, the demands of full-time education, and the maturity required to take on the role of the Governor and represent members' interests.





Question 4

Do you agree with our proposals for the minimum age of members?

Question 5

Do you agree with our proposals for the minimum age of Governors?

Question 6

Do you agree with our proposals for a younger persons' forum?

GOVERNANCE PROPOSALS

As an NHS trust, we currently have a Board of Directors. The Board of Directors is legally accountable for the management of the trust and is responsible for the day-to-day running of the organisation. The Board is currently made up of five non executive directors, four executive directors and four non-voting executive directors.

The chairman and the non executive directors come from a range of professional backgrounds with a wide range of skills and experience that reflect the needs of the trust. Although members of the Board, non executive directors are not part of the St George's Healthcare executive management team, and are effectively independent experts in their field employed to challenge the trust and provide expert leadership and guidance.

Executive directors are appointed members of staff and are responsible for managing the operational aspects of the organisation. The non executive directors scrutinise the performance of the executive and constructively challenge the way the trust is performing.

When we become a Foundation Trust, the Board of Directors will:

- Be responsible for the day-to-day management and strategic development of the Foundation Trust
- Be collectively responsible for the performance of the Foundation Trust
- Be held accountable for the performance of the organisation by the Council of Governors
- Have a voting majority of non executive directors

Our members will elect the majority of our Council of Governors, who will represent the views of the membership and advise the Board of Directors. The chair of the Board of Directors will also chair the Council of Governors and will serve as an important link between both bodies.

The Council of Governors will:

- Engage with the Board of Directors on their performance, compliance with the terms of authorisation and other matters related to the general well being of the NHS Foundation Trust.
- Engage with the memberships and represent their views to the Board of Directors
- Advise the Board of Directors on strategic plans and service developments
- Appoint the chair and non executive directors
- Appoint the trust's external auditors

Council structure

The Council of Governors is the body through which the membership maintains dialogue with the Board of Directors.

Legislation dictates the basic composition of the Council of Governors. It must include staff representatives, as well as representatives from the public, local authorities and partner organisations. It is a requirement that over half of the Council of Governors is comprised of public Governors.

We propose that our Council of Governors comprises 27 Governors in total.

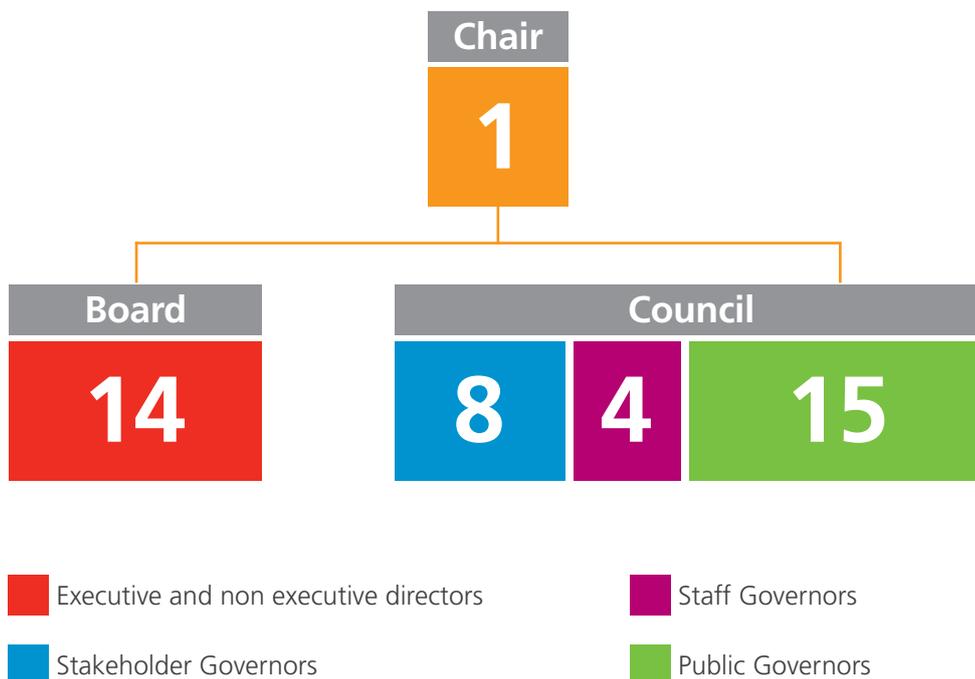
We propose to allocate 15 seats to elected public Governors.

We propose to allocate four seats to elected staff Governors.

We propose that eight further Governors will be appointed by some of our key stakeholders, such as local commissioners, academic partners, patient representative groups and local authorities, as follows:

- One Governor from primary care services in Wandsworth
- One Governor from primary care services in Merton
- One Governor from the London Borough of Wandsworth
- One Governor from the London Borough of Merton
- One Governor from St George's, University of London
- One Governor from Kingston University
- One Governor from Wandsworth Local Involvement Network (or successor body)
- One Governor from Merton Local Involvement Network (or successor body)

The following diagram sets out the component parts of the proposed governance structure for St George's as a Foundation Trust.



Governance proposals

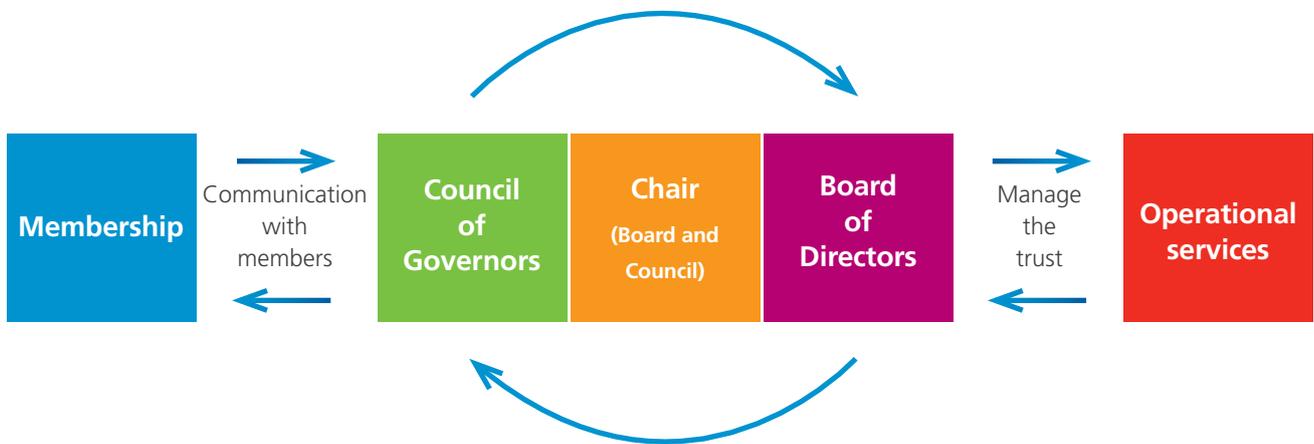
The Council of Governors will be accountable, through its membership, for ensuring that the views of the public, staff and partner organisations are represented when decisions are made about future trust strategy. The Council of Governors will work closely with the Board of Directors to ensure that the trust delivers services that reflect the needs of the local community and specialist patients.

Election process

Governors will be elected by their respective constituencies. We propose that each Governor will hold office for a period of three years after which they will be eligible for re-election or re-appointment. Governors can serve for a maximum of nine years.

Bodies with the right to nominate Governors will be asked to review their nominations every three years.

The initial terms of office for the elected members of the Council of Governors will be of differing lengths to prevent all of their terms of office ending at the same time.



NEXT STEPS

We hope that you have found this document useful and informative. We are interested in your views on this consultation and encourage you to become a member.

Our timetable for consultation

The public consultation period runs for 12 weeks from Friday 1st February 2013, ending Friday 26th April 2013.

To respond to this consultation

Please use the enclosed questionnaire on page 24 to respond directly to the questions we have asked as part of this consultation. Once you have completed the questions, please seal and return the form by Friday 26th April 2013.

Membership Office

FREEPOST RSGZ-UJJH-THEB

Ground floor, Grosvenor Wing, St George's Hospital, Blackshaw Road, London SW17 0QT

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Meet us and ask us questions

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Using your feedback

The responses we receive are vital to us and we will use these comments to refine our governance proposals for when we submit our final application to Monitor to be authorised as an NHS Foundation Trust.

GLOSSARY

Appointed Governors

People who are appointed to the Council of Governors by a local authority, primary care trust, university or partner organisation.

Audit

An examination of records and procedures to check they are accurate. This includes financial accounts (financial audit) and clinical records and procedures (clinical audit) and may be carried out by someone within the organisation or an independent person.

Board of Directors

The group of people who are responsible for managing an NHS Foundation Trust. The Board of Directors will include non executive directors and executive directors.

Care Quality Commission

The Care Quality Commission is the health and social care regulator for England. They look at the joined up picture of health and social care. Their aim is to ensure better care for everyone in hospital, in a care home and at home.

Chair

A non executive director and the person who chairs meetings of the Board of Directors and of the Council of Governors in an NHS Foundation Trust. However, the chair is not a Governor.

Chief executive

An executive director and the person who has responsibility for the overall organisation, management, staffing and finances of an NHS Foundation Trust.

Clinical governance

The way in which the NHS makes sure the organisations achieve clinical quality and improve standards. It covers areas such as education and training, managing risk and maintaining clinical standards.

Commissioners

The organisations that are responsible for deciding what health needs local communities have and for buying appropriate services.

Commissioning

The system used to plan and review healthcare services to make sure that they meet the needs of people and are made available in a clinically and cost effective way.

Constituency

The group to which a member of an NHS Foundation Trust belongs and the area represented by an elected Governor. NHS Foundation Trusts must have at least one public constituency and a staff constituency.

Constitution

A document which sets out the rules by which an NHS Foundation Trust is governed.

Council of Governors

The group of people who represent the interests of members, patients, local authorities, primary care trusts, universities and partner organisations to make sure that the local community is directly involved in governing an NHS Foundation Trust. The Council of Governors will include elected Governors and appointed Governors.

Department of Health

The central government department responsible to Parliament for the NHS, led by the Secretary of State for Health.

Elected Governors

People elected to the Council of Governors by public, patients or staff members of an NHS Foundation Trust. Only people who are members of a constituency of an NHS Foundation Trust may stand for election from that constituency.

Executive directors

Senior employees of an NHS Foundation Trust who sit on the Board of Directors. They include the chief executive, finance director and medical director who have decision making powers and

responsibility for the day to day running of the organisation.

Governance

Systems and processes for making the organisation run properly. The governance arrangements must be open to patients, staff and local people. They must also be open in how the organisation runs its business.

Independent regulator

The Office of the Independent Regulator for NHS Foundation Trusts is responsible for authorising, monitoring and regulating NHS foundation trusts. The independent regulator is independent from the Department of Health and reports direct to Parliament. It is also known as 'Monitor'.

Local authority

A Council which governs local services, such as education, housing and social services.

Members

The people who are listed on the register of members of an NHS Foundation Trust. They elect Governors to represent them and to make sure that the organisation is properly governed.

NHS Foundation Trust

An organisation which provides NHS services run by, for and answerable to local communities.

NHS Trust

An organisation which provides NHS services and is answerable to government.

Non executive directors

People chosen by the Council of Governors to sit on the Board of Directors of an NHS Foundation Trust, including the chair. Non executive directors are not employees of the organisation, but do receive payment for their work. Non executive directors must be members of the trust.

Primary Care

The part of the NHS where GPs, community nurses and other healthcare professionals work to provide a first point of contact for patients, for example at GP practices, health centres and walk-in centres.

Public Benefit Corporation

NHS Foundation Trusts are set up in law as independent public benefit corporations. These are organisations giving patients, the public and staff involvement in decision making and planning.

Stakeholder

Any individual or organisation with an interest in health, health policies and decision making.



WE WANT TO HEAR YOUR VIEWS

Thank you for taking the time to read about our plans to become an NHS Foundation Trust. As part of our public consultation we would welcome your views on the proposals explained in this document.

We would be very grateful for your views on the questions below. Once you have completed them, please seal and return the form by Friday 26th April 2013.

Q1. Do you agree with the priorities we have set to help us achieve our vision? **Yes / No**

Comments

Q2. Do you agree with our plans for public membership? **Yes / No**

Comments

Q3. Do you agree with our plans for public constituencies? **Yes / No**

Comments

Q4. Do you agree with our proposals for the minimum age of members? **Yes / No**

Comments

Q5. Do you agree with our proposals for the minimum age of Governors? **Yes / No**

Comments

Q6. Do you agree with our proposals for a younger persons' forum? **Yes / No**

Comments

Q7. Do you agree with our proposals for the Council of Governors? **Yes / No**

Comments

Q8. Do you have any other views or comments on the proposals set out in this document? **Yes / No**

Comments

In our final report we would like to anonymously publish some of the feedback we have received from the consultation. Please tick this box if you would prefer us not to publish your comments

ABOUT YOU (you don't have to fill this out but it would help us if you do)

Name: _____

Address: _____

If you are a member please tick this box

I am (tick all that apply):

A member of the public:

A patient:

A carer for a patient:

A member of staff:

Representing an organisation (please state which):



Membership Office
FREEPOST RSGZ-UJJH-THEB
Ground floor, Grosvenor Wing
St George's Hospital
Blackshaw Road
London
SW17 0QT

TRANSLATION

If you would like this report translated, please call the communications team on 020 8266 6132, or email members@stgeorges.nhs.uk

Arabic

إذا كنت تريد ترجمة هذا التقرير، فعليك الإتصال بفريق
الإتصالات على 020 8266 6132، أو إرسال إيميل على
members@stgeorges.nhs.uk

Bengali

আপনি যদি এই রিপোর্টটিকে আপনার ভাষায় অনুবাদ করতে চান,
তবে অনুগ্রহ করে 020 8266 6132 নম্বরে কমিউনিকেশনস টিমকে
ফোন করুন অথবা members@stgeorges.nhs.uk এই
ঠিকানায় ইমেইল করুন।

Chinese

如果你希望這份報告，翻譯成爲中文來閱讀，請你致電我們的傳播小組。
電話：020 8266 6132 或電郵到：members@stgeorges.nhs.uk

French

Si vous souhaitez obtenir une traduction de ce rapport, appelez l'Equipe
chargée de la communication (ou Communications Team) au 020 8266
6132 ou envoyez un mél à l'adresse suivante :
members@stgeorges.nhs.uk

Gujarati

આપણી યદી એઈ રિપોર્ટટિકે આપણાર ભાષાય અનુવાદ કરાતે ઠાન,
તવે અનુગ્રહ કરે 020 8266 6132 નમ્બરે કમિઉનિકેશનસ ટિમકે
ફોન કરૂન અથવા members@stgeorges.nhs.uk એઈ
ઠિકાનાય ઈમેઈલ કરૂન।

Polish

Aby otrzymać tłumaczenie tego raportu,
proszę o kontakt z zespołem ds. komunikacji
pod numerem 020 8266 6132 lub przez email:
members@stgeorges.nhs.uk

Somali

Haddii aad dooni in warbixinta lagu turjumo, fadlan ka ax Communications
Team 020 8266 6132 ama email u dir members@stgeorges.nhs.uk

Spanish

Si desea leer una traducción de este informe por favor llame al 020 8266
6132 o solicítelo enviando un mensaje a: members@stgeorges.nhs.uk

